







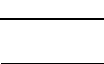
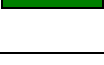





















Commonwealth of Virginia
Interim Balanced Scorecard Project Evaluation
for the
Asset Management System Project

Criteria	Score	Comment
<u>Stakeholder Perspective</u>		This project addresses the business needs of internal and external stakeholders.
1. To what degree does the proposed investment result in significant tangible and intangible benefits for stakeholders?		Tangible benefits quantified and intangible benefits identified.
2. To what degree does the proposed investment target stakeholders that have been chronically underserved by information technology investments?		System will provide tools for the effective and efficient management of VDOT roadway assets.
3. To what degree does the proposed investment increase public protection, health, environment, or safety?		Public safety will be enhanced through improved roadway maintenance.
4. To what degree does the proposed investment anticipate improvements to internal and external customer service delivery (e.g., faster response, greater access to information, elimination or reduction in client complaints)?		System will provide tools to facilitate work planning and scheduling, budgeting, and tracking of roadway asset conditions.
5. To what degree does the proposed investment increase citizen access to government services?		Proposal does not identify an increase in citizen access to government services.
<u>Business Process Perspective</u>		The project will implement data collection and decision tools that will enable VDOT to more efficiently and effectively prioritize statewide asset management needs and allocate resources.
6. To what degree does the proposed investment result in information sharing between organizational units throughout the proponent agency?		With annual expenditures on road maintenance approaching \$1 billion, the system will impact the majority of VDOT organizational units.
7. To what degree does the proposed investment anticipate greater flexibility in agency responses to stakeholder requests, reduction, or elimination of paperwork or manual tasks?		The system will eliminate current manual processes and improve maintenance decision making.
8. To what degree does the proposed investment anticipate improved use of resources, improved turnaround time, or expanded capacity of key processes?		The system will include several tools, which will expand process capacity and improve resource utilization.
9. To what degree does the proposed investment support legal or regulatory requirements?		Implementing needs-based budgeting will put VDOT in compliance with APA, JLARC, and other audit findings.

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10. To what degree does the proposed investment synchronize with mission needs, agency critical issues, and core business activities?		
11. To what degree does the proponent agency possess demonstrated readiness and capacity to succeed with information technology investments of this magnitude and scope?		This project is a follow-on to the ICAS pilot project. VDOT has significant experience in roadway asset management.
<u>Project Management Perspective</u>		Business case and performance, cost, and schedule baselines for the project reviewed and validated by Transportation Oversight Committee. Agency and Secretariat oversight established.
12. To what degree does the proposed investment present a sound business case?		
13. To what degree does the project proposal or charter adequately establish project scope, cost, and schedule baselines?		The signed charter adequately establishes the project scope, cost, and schedule baselines.
14. To what degree does the proposed investment have executive-level sponsorship, including the appropriate cabinet secretary?		The project manager must register for the Project Manager Development Program.
15. To what degree does the project charter define an effective project management organization?		The signed charter clearly outlines the project management organization.
16. To what degree is adequate and sustained funding insured for the duration of the proposed investment?		Project is fully funded through Non-general funds.
<u>Financial and Economic Perspective</u>		The cost benefit analysis for the project results in a projection of at least a 15% return on investment by Fiscal Year 2006.
17. To what degree will the proposed investment result in a positive return on investment?		The proposal projects at least a 15% return on investment by Fiscal Year 2006.
18. To what degree does the proposed investment target business areas that have been chronically underserved in the past by the lack of investments in information technology?		The system replaces manual processes with automated tools.
19. To what degree does the proposed investment leverage funding from the federal government or from the private sector?		

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20. To what degree does the proposed investment lead to increased economic development within the state?		Improved roadway maintenance indirectly supports Commonwealth economic activity.
<u>Enterprise (Commonwealth) Portfolio Perspective</u>		The proposal identifies technologies which will move the Commonwealth toward an enterprise business model and which support the Enterprise Architecture.
21. To what degree does the proposed investment move the Commonwealth toward an enterprise business model with business partners and stakeholders?		The proposal identifies technologies, which will move the Commonwealth toward an enterprise business model.
22. To what degree does the proposed investment serve multiple agencies through functional and process integration and improved data sharing?		The proposal does not address improved data sharing among agencies.
23. To what degree does the proposed investment support the enterprise goals of consolidation of infrastructure, security, and administrative systems?		The project includes server consolidation.
24. To what degree does the proposed investment help balance the amount of aggregated risk in the Commonwealth portfolio?	N/A	Aggregated risk for the portfolio is not established at this time.
25. To what degree does the proposed investment support the Commonwealth Enterprise Architecture?		The system will adhere to the principles outlined in the Common Requirements Vision of the Enterprise Architecture.
26. To what degree does the proposed investment maintain the desired portfolio balance between long-and-short term information technology investments?	N/A	Desired mix of long and short-term investments is not established at this time.